

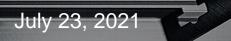
### Second quarter 2021 Presentation



July 23, 2021

# Record results and continued positive market sentiment

Pål Kildemo EVP & Chief Financial Officer



### Q22021

Adjusted EBITDA NOK 6 598 million Free cash flow NOK 2 460 million

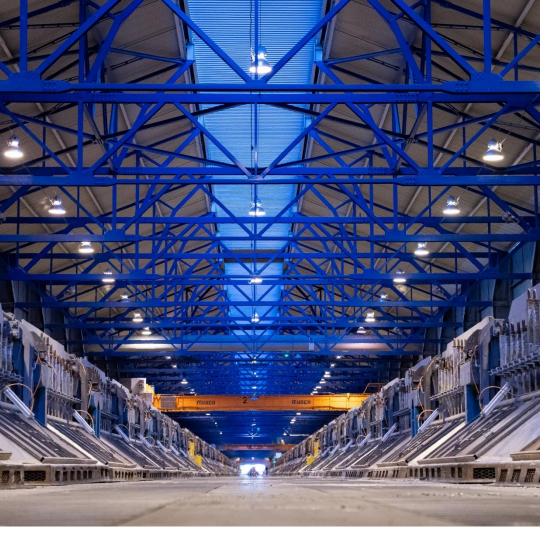
Record result in Aluminium Metal supported by LME prices and premiums

Robust operations, improvement program ahead of plan

Strong performance and executing on growth initiatives in Extrusions

Strengthening sustainability position, growth investments in Recycling

Sale of Rolling to KPS Capital Partners completed

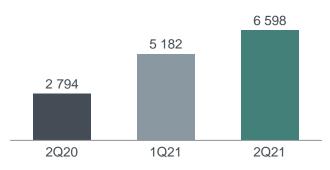


Hydro

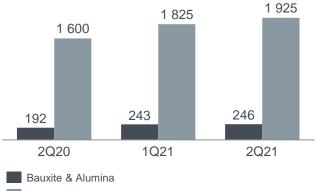
### Key performance metrics Q2 2021



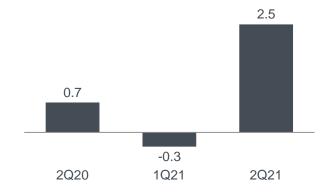
Adjusted EBITDA<sup>1)</sup> NOK million



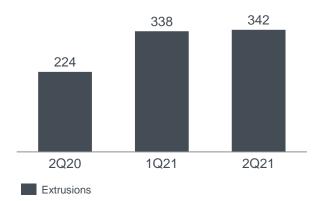
Upstream costs<sup>4,5)</sup> USD per tonne

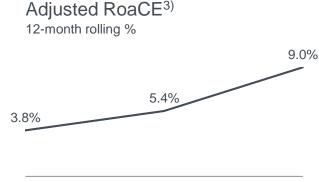


Free cash flow<sup>2)</sup> NOK billion



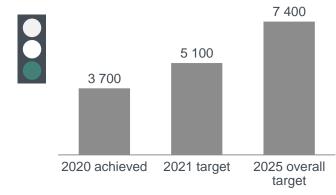
Extrusion volumes Thousand tonnes





2Q20 1Q21 2Q21

Improvement program status<sup>6)</sup> NOK millions



Aluminium Metal

- 2020 restated as adjusted EBITDA 1)
- 2) Free cash flow is defined as net cash provided by (used in) operating activities of continuing operations plus net cash 4) provided by (used in) investing activities of continuing operations, adjusted for purchases of / proceeds from sales of 5) short-term investments (2020: restated cash flow statement)
- Figures for 2Q20 as reported (not restated). 2Q21: Capital employed excluding Assets held for sale / Liabilities in 3)

#### disposal groups.

Realized alumina price minus underlying EBITDA for B&A, per mt alumina sales

- Realized all-in aluminium price less underlying EBITDA margin, incl Qatalum, per mt aluminium sold. Implied primary cost and margin rounded to nearest USD 25
- Improvement program target and progress excluding Hydro Rolling 6)

### Result up on improved all-in price and downstream results

Partly offset by higher raw material and fixed cost upstream

Q2 2021 vs. Q1 2021

NOK billion 6.6 0.3 0.3 0.2 1.2 5.2 Adj. EBITDA Q1 2021 All-in aluminium Downstream Currency & other Upstream costs Adj. EBITDA Q2 2021 and alumina price volume and margin

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### Key financials



| NOK million  | Q2 2021 | Q2 2020 | Q1 2021 | Year 2020 |
|--|---------|---------|---------|-----------|
| Revenue  | 34 559  | 25 343  | 31 951  | 114,291   |
| Reported EBITDA  | 4 899   | 2 032   | 4 079   | 18 390    |
| Adjustment to EBITDA                                     | 1 698   | 762     | 1 103   | (5 284)   |
| Adjusted EBITDA  | 6 598   | 2 794   | 5 182   | 13 106    |
|  |         |         |         |           |
| Reported EBIT  | 3 034   | (1 588) | 2 233   | 9 356     |
| Adjusted EBIT  | 4 891   | 1 000   | 3 559   | 6 040     |
|  |         |         |         |           |
| Financial income (expense)                               | 355     | 388     | 424     | (4 552)   |
| Reported Income (loss) before tax                        | 3 389   | (1 200) | 2 657   | 4 804     |
| Income taxes   | (992)   | (287)   | (776)   | (918)     |
|  |         |         |         |           |
| Reported Net income (loss) from continuing operations    | 2 397   | (1 487) | 1 880   | 3 886     |
| Adjusted net income (loss) from continuing operations    | 3 150   | 318     | 2 448   | 2 848     |
|  |         |         |         |           |
| Earnings per share from continuing operations            | 1.06    | (0.62)  | 0.89    | 1.99      |
| Adjusted earnings per share from continuing operations   | 1.45    | 0.17    | 1.15    | 1.32      |
|  |         |         |         |           |
| Income (loss) from discontinued operations <sup>1)</sup> | 407     | 16      | (380)   | (2 226)   |

1) Income and expenses in the business to be sold are excluded from such income and expenses in continuing operations and reported separately as Losses for discontinued operations. For further information and a specification of the result in the discontinued operations, see Note 4 Discontinued operations and assets held for sale to the interim financial statements

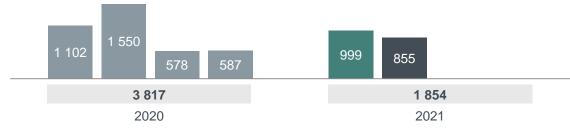
### Hydro Bauxite & Alumina

Result down due to increased costs, partly offset by higher prices

| Key figures                                | Q2 2021 | Q2 2020 | Q1 2021 |
|--|---------|---------|---------|
| Alumina production, kmt                    | 1 586   | 1 442   | 1 540   |
| Total alumina sales, kmt                   | 2 349   | 2 243   | 2 269   |
| Realized alumina price, USD/mt             | 289     | 261     | 294     |
| Implied alumina cost, USD/mt <sup>1)</sup> | 246     | 192     | 243     |
| Bauxite production, kmt                    | 2 660   | 2 332   | 2 813   |
| Adjusted EBITDA, NOK million               | 855     | 1 550   | 999     |
| Adjusted EBIT, NOK million                 | 383     | 1 047   | 556     |
| Adjusted RoaCE, % LTM <sup>2)</sup>        | 4.2%    | 5.6%    | 6.5%    |

#### Adjusted EBITDA

NOK million

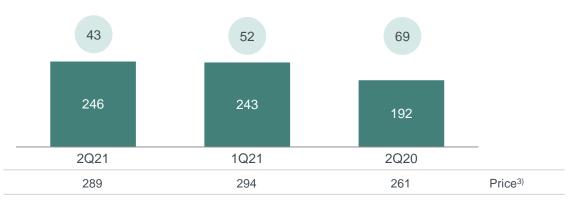


1) Realized alumina price minus Adjusted EBITDA for B&A, per mt alumina sales

2) Adjusted RoaCE calculated as Adjusted EBIT last 4 quarters less 25% tax / Average capital employed last 4 quarters

3) Realized alumina price

### Implied alumina cost and margin USD/mt<sup>1)</sup>



Implied EBITDA cost per mt<sup>1)</sup>

All-in EBITDA margin per mt

#### Results Q2 21 vs Q2 20

- Higher realized alumina price
- Higher alumina production, above nameplate capacity
- · Higher raw material costs, mainly fuel oil and coal
- Operational costs from decommissioned crane (NOK ~200 million)

#### Outlook Q3 21

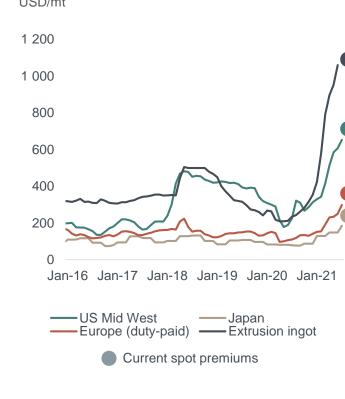
- Alunorte expected to produce around nameplate capacity
- Lower operational costs from decommissioned crane (NOK ~100 million)
- Higher raw material prices
- Annual maintenance of coal boilers

### Strong aluminium demand continuing in Q2



Record high billet premiums from very tight markets

Quarterly market balances, world ex. China and China Estimates global balance 2021 Regional standard ingot premiums Thousand tonnes, primary aluminium Million tonnes, primary aluminium USD/mt 0.9 2 500 1 200 2 0 0 0 1 0 0 0 1 500 800 1 000 600 500 400 0 (500) 200 0.0 0.0  $(1\ 000)$ 0  $(1\ 500)$  $(2\ 000)$ -US Mid West ລ1-16 ລ2-16 ລ3-16 0.1-17 0.1-17 0.2-17 0.1-18 0.1-18 0.1-18 0.1-19 0.2-19 0.2-19 0.2-19 0.2-20 0.2-20 0.2-20 0.2-20 0.2-21 0.2-21 0.2-21 0.2-21 0.2-21 Q4-16 -0.3 CRU Harbor Ex. China Ex. China China

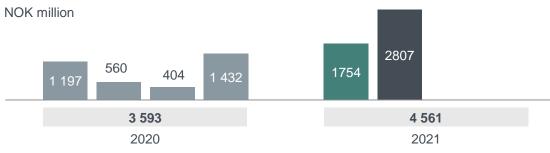


### Hydro Aluminium Metal

Record result on higher all-in metal prices and volumes, partly offset by higher costs and currency

| Key figures  | Q2 2021 | Q2 2020 | Q1 2021 |
|--|---------|---------|---------|
| Primary aluminium production, kmt                            | 561     | 509     | 539     |
| Total sales, kmt   | 594     | 510     | 599     |
| Realized LME price, USD/mt                                   | 2 236   | 1 579   | 1 993   |
| Realized LME price, NOK/mt                                   | 18 746  | 15 689  | 16 999  |
| Realized premium, USD/mt                                     | 332     | 212     | 264     |
| Implied all-in primary cost, USD/mt <sup>1)</sup>            | 1 925   | 1 600   | 1 825   |
| Adjusted EBITDA, NOK million                                 | 2 807   | 560     | 1 754   |
| Adjusted EBITDA including Qatalum 50% pro rata (NOK million) | 3 229   | 944     | 2 218   |
| Adjusted EBIT, NOK million                                   | 2 246   | (37)    | 1 185   |
| Adjusted RoaCE, % LTM <sup>2)</sup>                          | 10.3%   | 1.6%    | 4.5%    |

#### Adjusted EBITDA



Realized all-in aluminium price minus Adjusted EBITDA margin, including Qatalum, per mt aluminium sold 1)

Adjusted RoaCE calculated as Adjusted EBIT last 4 quarters less 25% tax / Average capital employed last 4 quarters 2) Implied primary costs and margin rounded to nearest USD 25 3)

Realized LME aluminium price less Adjusted EBITDA margin, incl Qatalum, per mt primary aluminium produced 4)

All-in implied primary cost and margin USD/mt<sup>1,3)</sup>



#### Results Q2 21 vs Q2 20

- Higher all-in metal prices
- Higher volumes including Husnes ramped up to full production
- Higher raw material and fixed costs
- Negative currency effects
- CO2 compensation of NOK 180 million

#### Outlook Q3 21

- ~67% of primary production for Q3 priced at USD 2 362 per mt<sup>8)</sup>
- ~62% of premiums affecting Q3 booked at USD ~481 per mt<sup>8)</sup>
  - Q3 realized premium expected in the range of USD 400-450 per ton
- Increasing raw material costs, mainly carbon and energy
- Realized LME plus realized premiums, including Qatalum
- Realized LME, including Qatalum

5)

6)

7

- % of volumes extrusion ingot, foundry alloy, sheet ingot, wire rod of total sales volumes 8)
  - Bookings, also including pricing effects from LME strategic hedging program as per 30.06.2021

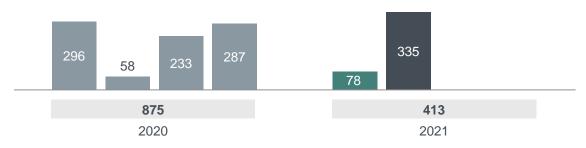
### Metal Markets

Result up on improved recycler result and trading and sourcing activities

| Key figures  | Q2 2021 | Q2 2020 | Q1 2021 |
|--|---------|---------|---------|
| Remelt production, kmt   | 154     | 88      | 143     |
| Metal products sales, kmt <sup>1)</sup>                        | 735     | 606     | 742     |
| Adjusted EBITDA Recycling (NOK million)                        | 131     | 41      | 89      |
| Adjusted EBITDA Commercial (NOK million)                       | 204     | 17      | (11)    |
| Adjusted EBITDA Metal Markets (NOK million)                    | 335     | 58      | 78      |
| Adjusted EBITDA excl. currency and inventory valuation effects | 326     | 172     | 161     |
| Adjusted EBIT (NOK million)                                    | 301     | 21      | 43      |
| Adjusted RoaCE, % LTM <sup>2)</sup>                            | 23.3%   | 20.2%   | 15.8%   |

#### Adjusted EBITDA

NOK million







#### Results Q2 21 vs Q2 20

- Higher recycling volumes and margins
- Stronger commercial result
- Positive currency effects

#### Outlook Q3 21

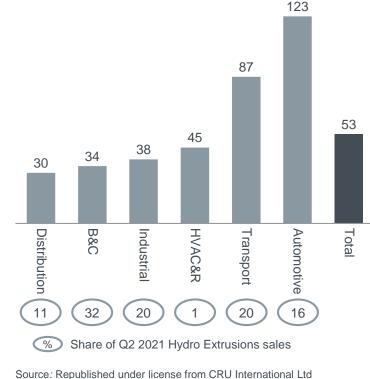
- Volatile trading and currency effects
- Summer maintenance at recyclers

## Record EBITDA in Extrusions with growth across all segments year over year

Continued good market growth expected in Q3, but at lower levels compared to Q2

### Extrusions sales volumes

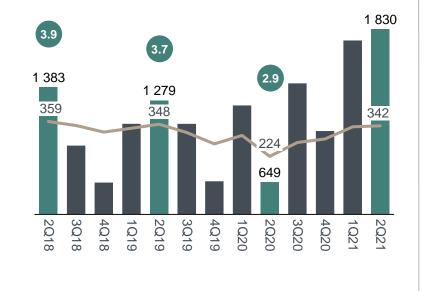
Hydro Extrusions segment sales volume Growth in %



### **Extrusions results**

#### 3 year historic

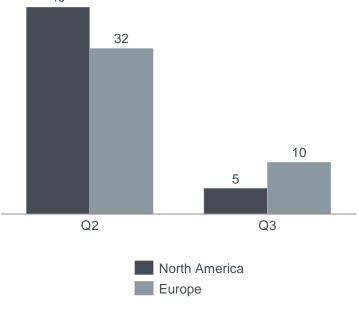
Adjusted EBITDA and volumes NOK millions and 000 tonnes



5.4

External sales volumes (kmt)
 Adjusted EBITDA (MNOK)
 EBITDA/mt (KNOK)

#### External market forecasts 2021 vs 2020 Extrusion market growth per quarter Growth in %



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### Hydro Extrusions

Record results due to higher sales volumes and margins

| Key figures                         | Q2 2021 | Q2 2020 | Q1 2021 |
|-------------------------------------|---------|---------|---------|
| External sales volumes, kmt         | 342     | 224     | 338     |
| Adjusted EBITDA, NOK million        | 1 830   | 649     | 1 744   |
| Adjusted EBIT, NOK million          | 1 266   | 89      | 1 244   |
| Adjusted RoaCE, % LTM <sup>1)</sup> | 12.3%   | 3.9%    | 8.4%    |



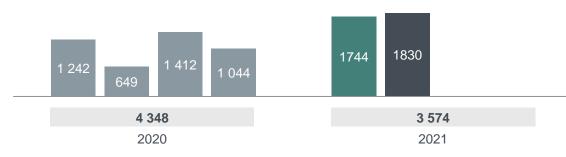
#### Results Q2 21 vs Q2 20

- Higher volumes on market recovery
- Increased margins, supported by improvement efforts
- Lower variable costs
- ~NOK 450 million in negative one-offs between quarters

#### Outlook Q3 21

- Seasonally lower sales
- Positive demand outlook compared to market
- Higher costs and lower margins YoY
- Investments in Cressona, US and Nenzing, Austria

### Adjusted EBITDA



1) Adjusted RoaCE calculated as Adjusted EBIT last 4 quarters less 25% tax / Average capital employed last 4 quarters

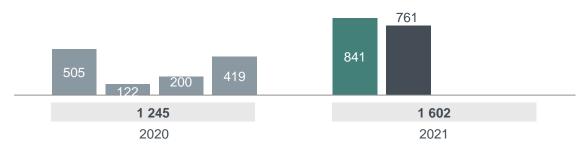
### Hydro Energy

Results up due to higher prices and positive effects from changes in the power contract portfolio

| Key figures                                | Q2 2021 | Q2 2020 | Q1 2021 |
|--|---------|---------|---------|
| Power production, GWh                      | 2 374   | 2 097   | 2 857   |
| Net spot sales, GWh                        | 334     | 444     | 1 126   |
| Southwest Norway spot price (NO2), NOK/MWh | 493     | 50      | 469     |
| Adjusted EBITDA, NOK million               | 761     | 122     | 841     |
| Adjusted EBIT, NOK million                 | 713     | 53      | 792     |
| Adjusted RoaCE, % LTM <sup>1),2)</sup>     | 12.4%   | 24.4%   | 10.8%   |

#### Adjusted EBITDA

NOK million



- Adjusted RoaCE calculated as Adjusted EBIT last 4 quarters less tax/ Average capital employed last 4 quarters 80% tax rate applied for 2019 and 2020, 55% tax rate applied in 2021
- 2)
- 3) 01.07.2021-20.07.2021



#### Results Q2 21 vs Q2 20

- Higher power prices
- Gain from area price differences
- Contract portfolio changes

#### Outlook Q3 21

- Volume and price uncertainty, low reservoir levels
- Average NO2 spot price ~599 NOK/Mwh in July<sup>3)</sup>

### Progress on Hydro 2025 strategy continuing in Q2



Key investments made in recycling









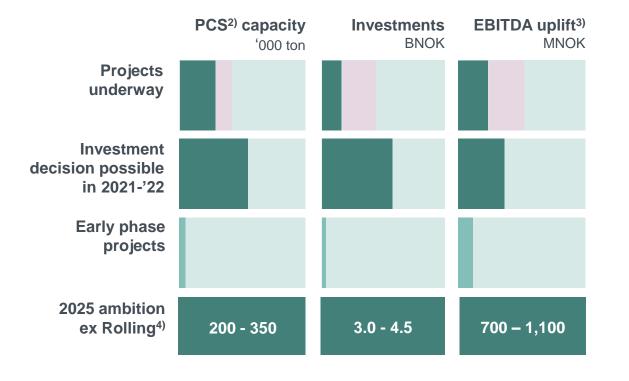


Fit for 55': delivering the EU's 2030 Climate Target on the way to climate neutrality



### New projects underway adding ~185 kt of recycling capacity<sup>1)</sup>

Potentially providing ~65 kt additional (PCS) capacity and ~450 MNOK EBITDA uplift



#### ~2 Mt recycling capacity currently in operation



1) Remelt and recycling capacity of which parts of the input is post-consumer scrap (PCS). PCS, pre-consumer scrap, internal process scrap, alloys and ingots makes up the total. Part of the PCS is targeted to come from increased used in existing casthouses at our primary smelters without adding additional R&R capacity.

2) Post-consumer scrap (PCS): scrap from products that have been in use, e.g., cars, buildings reaching end of life.

Estimated uplift from Cassopolis, MI - Letter of Intent

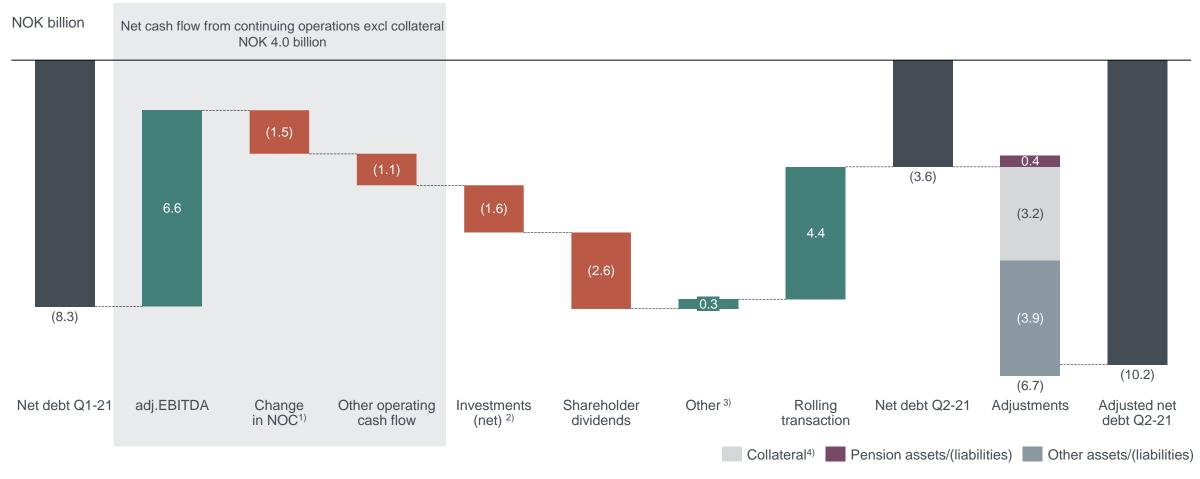
Recycling is an integrated part of the BAs' value creation and is reported as part of the BAs' total financial results. EBITDA uplift also driven by e.g., utilizing pre-consumed low-priced, complex scrap types. Pre-consumer scrap: internal or customer's/external process scrap.

4) Ambition across Hydro Extrusion and Aluminium Metal. Rolling excluded in all numbers.

### Net debt improved in Q2 on back of Rolling proceeds



Strong EBITDA in Aluminium Metal and Extrusions, proceeds from Rolling sale, negative cash effect from build in NOC and dividend payment



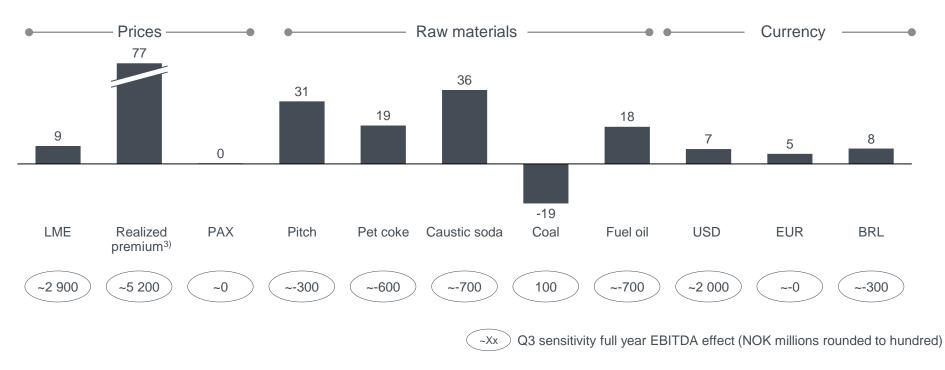
1) NOC: BAs: Change in book value excl currency translation. "Other": Account differences (e.g., ST income tax receivables, long-term VAT accounts), agio & portfolio effects

2) Investments: BAs: Investments adjusted for lease and ARO. "Other": Changes in prepayments/payables, reversal of capitalized interest, divestments

3) Other: "Other": Unrealized gains (losses) on STI, reversal of change in ST restricted cash, reversal of net sales (purchases) of trading securities, lease additions

4) Collateral: Includes collateral for short-term and long-term liabilities, mainly related to strategic hedges and the operational hedging activity

## Current market conditions support significant reduction in net debt by year end



#### **Additional factors**

Working capital increasing on higher prices and premiums<sup>4)</sup>

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- Seasonality in downstream
   business
- Other elements include, e.g., tax payments, settlement of provisions / restructuring, capex
- Additional strategic hedges place in Q2:
  - Integrated LME: 2022: 240kt 2023: 210 kt
    - BRL/USD: 2021: 75MUSD 2022: 150 MUSD 2023: 150 MUSD

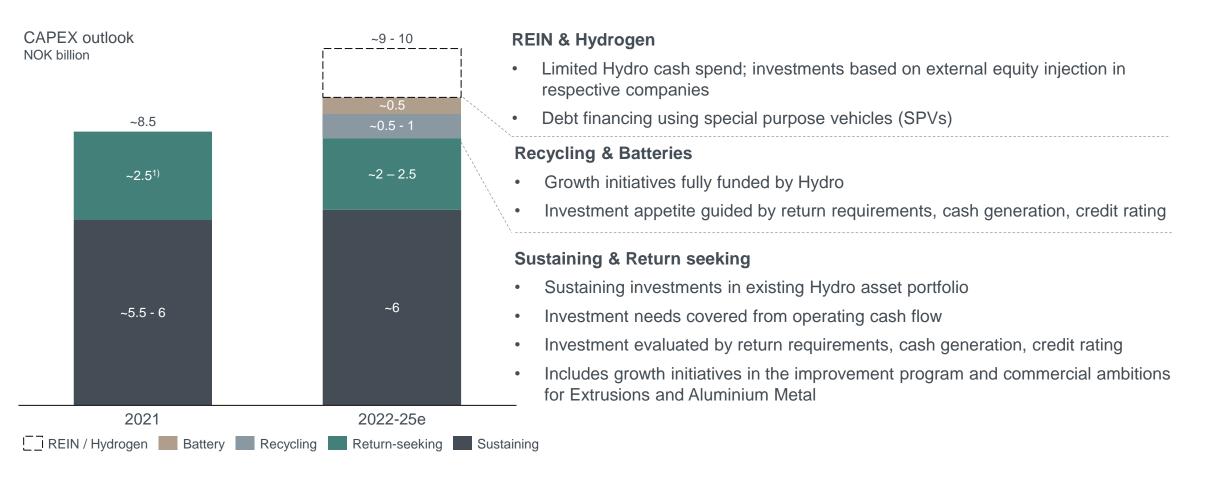
- 1) Sensitivities taken on July 21 market prices and fx, raw material market price outlook for Q3
- 2) Sensitivities include 2021 hedges

Current market rates vs. Q2 realized (%)<sup>1),2)</sup>

- 3) Sensitivity for realized premium compares Q2 realized premium versus spot premium given product mix \* full year production volumes; Hydro standard ingot sensitivity not used
- 4) Approximate price/FX impact can be estimated as change in realized LME + realized premium in NOK/t, multiplied by 0.6 million tons of inventory equivalent. Normal seasonality of order NOK 1.5 billion increase in Q1 / decrease in Q4

### Expected 2021 CAPEX of NOK 8.5 billion

Medium term average guidance, including growth areas, of NOK 9 to 10 billion



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### Capital return dashboard Q2 2021



Figures post Hydro Rolling divestment

| Capital employed <sup>1</sup> )  | Capital returns<br>adj. RoaCE<br>9.0% <sup>2)</sup><br>10% target over the cycle                       | Balance sheet<br>adj. ND/EBITDA<br>1.0 <sup>3)</sup><br>adj. ND/EBITDA < 2x<br>target over the cycle | Free cash flow<br>YTD 2021<br>2.1 BNOK4)  |
|--|--|--|---|
| Improvement program<br>Ahead of 5.1 BNOK<br>2021 target 5.1 BNOK<br>2025 target 7.4 BNOK | Net operating capital<br>3.8 BNOK cash build<br>YTD 2021<br>Continuous working capital<br>optimization | Capex<br>2.7 BNOK spent<br>YTD 2021<br>2021 guidance of ~8.5 BNOK                                    | Shareholder payout<br>2020 Dividend<br>NOK 1.25 share <sup>5)</sup><br>50% payout ratio over the cycle<br>1.25 NOK/share dividend floor |

1) Graph excludes (2.0) BNOK in capital employed in Other & Eliminations

2) URoaCE calculated as adjusted EBIT last 4 quarters less underlying tax expense adjusted for 30% tax on financial items / average capital employed last 4 quarters. Figures for 2020 as reported, capital employed Q1 2021 excluding assets held for sale and liabilities in disposal groups.

3) Average adjusted net debt last 4 quarters / total adjusted EBITDA last 4 quarters. Figures for 2020 as reported, Q1 2021 assets held for sale and liabilities in disposal groups.

4) Free cash flow - operating cash flow excl. collateral less investing cash flow excl. sales/purchases of short-term investments

5) Paid in May

### Cautionary note



Certain statements included in this announcement contain forward-looking information, including, without limitation, information relating to (a) forecasts, projections and estimates, (b) statements of Hydro management concerning plans, objectives and strategies, such as planned expansions, investments, divestments, curtailments or other projects, (c) targeted production volumes and costs, capacities or rates, start-up costs, cost reductions and profit objectives, (d) various expectations about future developments in Hydro's markets, particularly prices, supply and demand and competition, (e) results of operations, (f) margins, (g) growth rates, (h) risk management, and (i) qualified statements such as "expected", "scheduled", "targeted", "planned", "proposed", "intended" or similar

Although we believe that the expectations reflected in such forward-looking statements are reasonable, these forward-looking statements are based on a number of assumptions and forecasts that, by their nature, involve risk and uncertainty. Various factors could cause our actual results to differ materially from those projected in a forward-looking statement or affect the extent to which a particular projection is realized. Factors that could cause these differences include, but are not limited to: our continued ability to reposition and restructure our upstream and downstream businesses; changes in availability and cost of energy and raw materials; global supply and demand for aluminium and aluminium products; world economic growth, including rates of inflation and industrial production; changes in the relative value of currencies and the value of commodity contracts; trends in Hydro's key markets and competition; and legislative, regulatory and political factors.

No assurance can be given that such expectations will prove to have been correct. Hydro disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.



## Additional information

### Driving long-term shareholder value

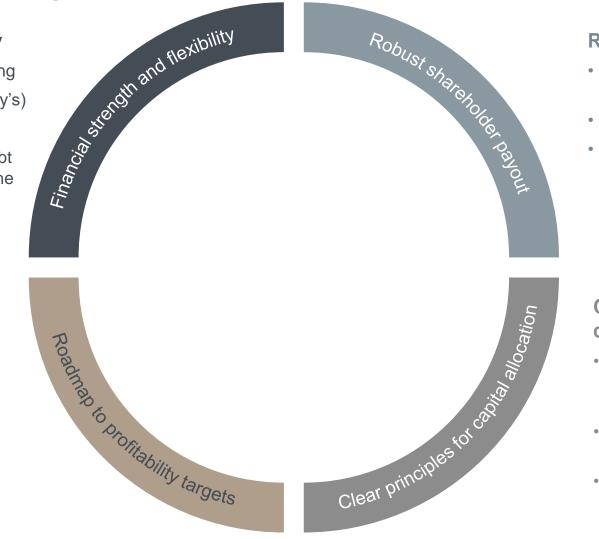
Financial ambitions and targets

#### Financial strength and flexibility

- · Maintain investment grade credit rating
  - Currently BBB (S&P), Baa3 (Moody's)
- Balance sheet ratio
  - Target to maintain Adjusted net debt excl EAI / adj. EBITDA< 2x over the cycle <sup>1</sup>)
  - Strong liquidity

### Roadmap to profitability targets

- Adj. RoaCE > 10% over the cycle for Hydro group
- URoaCE> CoC for business areas over the cycle
- Differentiated return requirements by and within business areas





#### Robust shareholder payout

- 50% payout ratio of Net Income over the cycle
- Dividend floor of 1.25 NOK/share
- Supplementary share buybacks or extraordinary dividends

### Clear principles for capital allocation

- Capital allocation in line with strategic priorities and return requirements by business area
- Competitive and affordable sustaining capex
- Strict prioritization, continuous review and reallocation

### Clear principles for capital allocation



|           | Eval                  | uate funds available for allo  | cation                                    |          |
|-----------|-----------------------|--|---|----------|
| Review    | Projected fu          | unds from operations in several marl<br>Strong balance sheet<br>Dividend commitments to shareholde                   | ket scenarios                             | Strategy |
|           |                       | <b>Sustaining capex</b><br>ense to operate (HSE, CSR, complia<br>External and internal benchmarking<br>Affordability |   |          |
|           |                       | Excess cash flow   |   |          |
|           | Key consider          | ations affecting growth capi   | tal availability                          |          |
|           | Net operating capital | Portfolio review and divestments   | Extraordinary dividends<br>Share buybacks |          |
|           |                       |  |   |          |
|           | C                     | Drganic and inorganic growt  | h   |          |
| Execution | -                     | with strategic priorities for each busir<br>eturn requirements by and within bu                                      |   | Planning |
|           | -                     | narket outlook, historical profitability   |   |          |

## Shareholder and financial policy

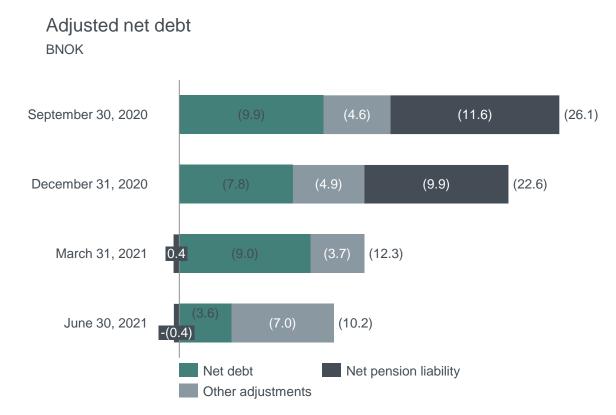
### Hedging policy



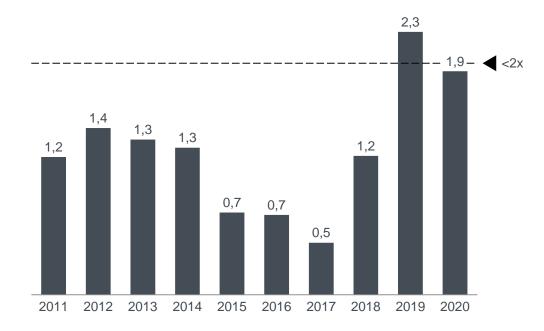
- Aiming for competitive shareholder returns and dividend yield compared to alternative investments in peers
- Dividend policy
  - Average ordinary payout ratio: 50% of adjusted net income over the cycle
  - 1.25 NOK/share to be considered as a floor
  - Share buybacks and extraordinary dividends as supplement in periods with strong financials and outlook
  - Five-year average ordinary pay-out ratio 2016-2020 of ~65%
- Maintain investment-grade credit rating
  - Currently: BBB stable (S&P) & Baa3 stable (Moody's)
  - Competitive access to capital is important for Hydro's business model (counterparty risk and partnerships)
- Financial ratio target over the business cycle
  - Adjusted net debt to adjusted EBITDA < 2x

- Hedging strategy
  - Fluctuating with the market: primarily exposed to LME and USD
  - Volatility mitigated by strong balance sheet
  - Strengthening relative position to ensure competitiveness
- Diversified business
  - Upstream cyclicality balanced with more stable earnings downstream
  - Exposed to different markets and cycles
- Bauxite & Alumina
  - Currency exposure, mainly USD and BRL
  - Exposed to LME and Platts alumina index prices
- Aluminium Metal
  - Operational LME hedging one-month forward sales
  - Currency exposure, mainly USD, NOK and BRL
- Metal Markets Operational LME and currency hedging to secure margin
- Flexibility to hedge LME or currency in certain cases

## Maintaining a solid balance sheet and investment-grade credit rating



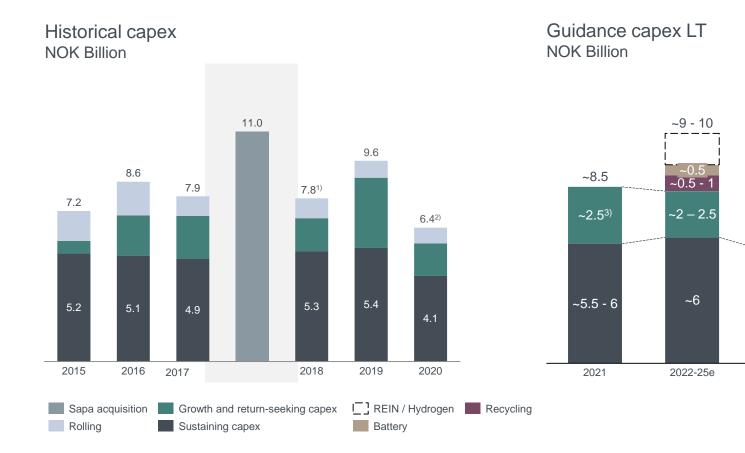
Adjusted net debt to adjusted EBITDA<sup>1)</sup>



Hydro

### Capex guidance excluding Rolling of ~8.5 billion in 2021

Expectation of NOK ~9-10 billion from 2022 to 2025



#### **REIN & Hydrogen**

- Limited Hydro cash spend; investments based on external equity injection in respective companies
- Debt financing using special purpose vehicles (SPVs)

Hvdro

#### **Recycling & Batteries**

~5.5

LT

- Growth initiatives fully funded by Hydro
- Investment appetite guided by return requirements, cash generation, credit rating

#### Sustaining & Return seeking

- Sustaining investments in existing Hydro asset portfolio
- Investment needs covered from operating cash flow
- Investment evaluated by return requirements, cash generation, credit rating
- Includes growth initiatives in the improvement program and commercial ambitions for Extrusions and Aluminium Metal

Capex including Extrusions

1) Excluding the Pis/Cofins adjustments in Brazil in 2018. Including the adjustment, 2018 capex amounted to BNOK 7.0

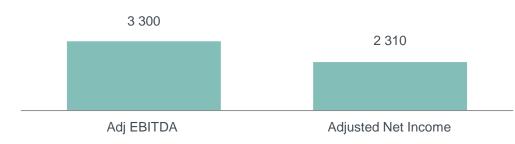
2) Excluding NOK (0.1) billion from, e.g., changes in prepayments/payables for capex. Cash effective capex based on the cash flow statement amounts to NOK 6.5 billion (adjusted for changes in short-term investments)

3) Includes limited growth CAPEX for Recycling

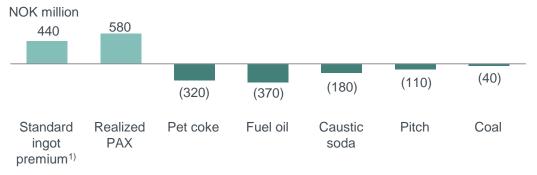
## Significant exposure to commodity and currency fluctuations



### Aluminium price sensitivity +10%



#### Other commodity prices, sensitivity +10%



#### Currency sensitivities +10%

Sustainable effect:

| NOK million                  | USD   | BRL   | EUR   |
|------------------------------|-------|-------|-------|
| Adj. EBITDA                  | 2 770 | (450) | (-20) |
|                              |       |       |       |
| One-off reevaluation effect: |       |       |       |

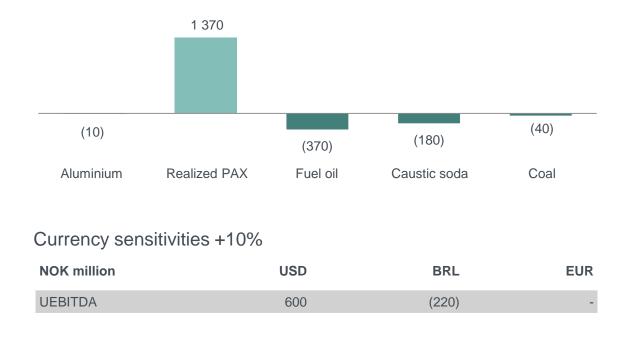
| Financial items         (540)         620         (4 380) |
|---|
|---|

- Annual adjusted sensitivities based on normal annual business volumes, excluding Hydro Rolling. LME USD 2240 per mt, standard ingot premium 240 USD/mt, PAX 280 USD/mt, fuel oil USD 685 per mt, petroleum coke USD 430 per mt, pitch 625 EUR/t, caustic soda USD 375 per mt, coal USD 80 per mt, USD/NOK 8.38, BRL/NOK 1.59, EUR/NOK 10.09
- Aluminium price sensitivity is net of aluminium price indexed costs and excluding unrealized effects
   related to operational hedging
- BRL sensitivity calculated on a long-term basis with fuel oil assumed in USD. In the short-term, fuel oil
  is BRL-denominated
- Excludes effects of priced contracts in currencies different from adjusted currency exposure (transaction exposure)
- Currency sensitivity on financial items includes effects from intercompany positions
- 2021 Platts alumina index (PAX) exposure used
- U NI sensitivity calculated as UEBITDA sensitivity after 30% tax

### Bauxite & Alumina sensitivities



### Annual sensitivities on adjusted EBITDA if +10% in price NOK million



#### Revenue impact

- ~14% of 3-month LME price per tonne alumina with one month lag
- Realized alumina price lags PAX by one month

#### Cost impact

#### Bauxite

- ~2.45 tonnes bauxite per tonne alumina
- Pricing partly LME-linked

#### Caustic soda

- ~0.1 tonnes per tonne alumina
- Prices based on IHS Chemical, pricing mainly monthly per shipment

#### Energy

- ~0.12 tonnes coal per tonne alumina, Platts prices, one year volume contracts, weekly per shipment pricing
- ~0.11 tonnes heavy fuel oil per tonne alumina, prices set by ANP/Petrobras in Brazil, weekly pricing (ANP) or anytime (Petrobras)
- Increased use of coal as energy source in Alunorte

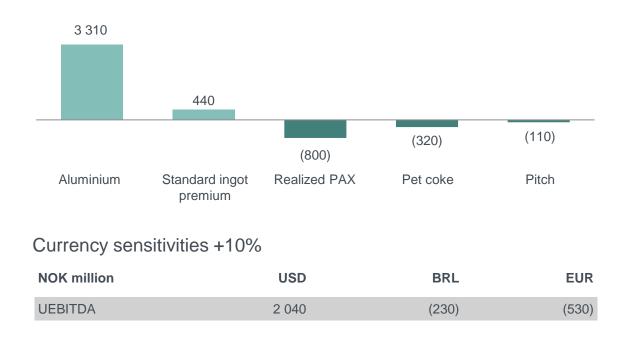
Annual adjusted sensitivities based on normal annual business volumes, excluding Hydro Rolling. LME USD 2240 per mt, standard ingot premium 240 USD/mt, PAX 280 USD/mt, fuel oil USD 685 per mt, petroleum coke USD 430 per mt, pitch 625 EUR/t, caustic soda USD 375 per mt, coal USD 80 per mt, USD/NOK 8.38, BRL/NOK 1.59, EUR/NOK 10.09

BRL sensitivity calculated on a long-term basis with fuel oil assumed in USD. In the short-term, fuel oil is BRL-denominated. 2020 Platts alumina index (PAX) exposure used

### Alumimum Metal sensitivities



### Annual sensitivities on adjusted EBITDA if +10% in price NOK million



#### Revenue impact

- Realized price lags LME spot by ~1-2 months
- Realized premium lags market premium by ~2-3 months

#### Cost impact

#### Alumina

- ~1.9 tonnes per tonne aluminium
- ~ 2-3 months lag
- Mainly priced on Platts index

#### Carbon

- ~0.40 tonnes petroleum coke per tonne aluminium, Pace Jacobs Consultancy, 2-3 year volume contracts, quarterly or half yearly pricing
- ~0.08 tonnes pitch per tonne aluminium, CRU, 2-3 year volume contracts, quarterly pricing

#### Power

- 14.0 MWh per tonne aluminium
- Long-term power contracts with indexations

### Adjusting items to EBITDA, EBIT and net income

| <b>v</b>  |                         |         |         |         |         |         |         | F         |
|---|-------------------------|---------|---------|---------|---------|---------|---------|-----------|
| NOK million (+=loss/()=gain)                            |                         | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
| Alunorte Agreements – provision                         | Hydro Bauxite & Alumina | 129     | -       | -       | -       | -       | -       | 129       |
| Unrealized derivative effects on raw material contracts | Hydro Bauxite & Alumina | -       | -       | -       | 5       | (27)    | (84)    | 5         |
| Total impact  | Hydro Bauxite & Alumina | 129     | -       | -       | 5       | (27)    | (84)    | 134       |
| Unrealized derivative effects on LME related contracts  | Hydro Aluminium Metal   | (64)    | 200     | (198)   | (99)    | 1 256   | 1 740   | (160)     |
| Inrealized effects on power contracts                   | Hydro Aluminium Metal   | (147)   | 48      | 165     | 153     | 34      | 104     | 218       |
| Significant rationalization charges and closure costs   | Hydro Aluminium Metal   | -       | -       | -       | -       | -       | 184     | -         |
| let foreign exchange (gain)/loss                        | Hydro Aluminium Metal   | -       | -       | -       | -       | (35)    | (26)    | -         |
| Other effects   | Hydro Aluminium Metal   | -       | (12)    | (30)    | (90)    | -       | (232)   | (131)     |
| otal impact   | Hydro Aluminium Metal   | (211)   | 236     | (63)    | (36)    | 1 254   | 1 770   | (74)      |
| nrealized derivative effects on LME related contracts   | Hydro Metal Markets     | (224)   | 340     | (187)   | 32      | 24      | 1       | (38)      |
| otal impact   | Hydro Metal Markets     | (224)   | 340     | (187)   | 32      | 24      | 1       | (38)      |
| nrealized derivative effects on LME related contracts   | Hydro Extrusions        | 114     | 13      | (201)   | (57)    | (98)    | (106)   | (129)     |
| ignificant rationalization charges and closure costs    | Hydro Extrusions        | 4       | 134     | (20)    | 70      | -       | 95      | 187       |
| ransaction related effects                              | Hydro Extrusions        | (57)    | 6       | -       | 14      | -       | -       | (37)      |
| ther effects  | Hydro Extrusions        |         | -       | -       | 101     | -       | -       | 101       |
| otal impact   | Hydro Extrusions        | 61      | 154     | (220)   | 129     | (98)    | (10)    | 123       |
| nrealized derivative effects on power contracts         | Hydro Energy            | (17)    | 33      | 14      | (5)     | (19)    | (9)     | 25        |
| Gains) / losses on divestments                          | Hydro Energy            |         | -       | -       | (5 308) | (45)    | -       | (5 308)   |
| et foreign exchange (gain)/loss                         | Hydro Energy            |         | -       | -       | -       | 4       | 6       | -         |
| otal impact   | Hydro Energy            | (17)    | 33      | 14      | (5 313) | (59)    | (3)     | (5 283)   |
| nrealized derivative effects on power contracts         | Other and eliminations  | (19)    | (19)    | (19)    | (19)    | -       | -       | (76)      |
| nrealized derivative effects on LME related contracts   | Other and eliminations  | (16)    | 18      | (7)     | (2)     | 1       | 10      | (8)       |
| Gains) / losses on divestments                          | Other and eliminations  | -       | -       | (65)    | 3       | -       | -       | (62)      |
| et foreign exchange (gain)/loss                         | Other and eliminations  | -       | -       | -       | -       | 9       | 16      | -         |
| her effects   | Other and eliminations  | -       | -       | (4)     | 4       | -       | -       | -         |
| otal impact   | Other and eliminations  | (35)    | (1)     | (95)    | (15)    | 10      | 25      | (146)     |
| djusting items to EBITDA                                | Hydro                   | (297)   | 762     | (551)   | (5 198) | 1 103   | 1 698   | (5 284)   |
| pairment charges  | Hydro Aluminium Metal   |         | 504     | -       | -       | -       | -       | 504       |
| npairment charges                                       | Hydro Extrusions        | 12      | 1 483   | 77      | 52      | 122     | 7       | 1 625     |
| pairment charges  | Other and eliminations  | -       | (161)   | -       | -       | -       | -       | (161)     |
| epreciation   | Hydro Aluminium Metal   | -       | -       | -       | -       | 101     | 151     | -         |
| ljusting items to EBIT                                  | Hydro                   | (285)   | 2 588   | (474)   | (5 146) | 1 326   | 1 857   | (3 316)   |
| et foreign exchange (gain)/loss                         | Hydro                   | 4 184   | (563)   | 1 528   | (1 349) | (653)   | (550)   | 3 800     |
| her finance (income) expense                            | Hydro                   | -       | -       | -       | (128)   | -       | -       | (128)     |
| djusting items to income (loss) before tax              | Hydro                   | 3 899   | 2 025   | 1 054   | (6 624) | 673     | 1 307   | 355       |
| alculated income tax effect                             | Hydro                   | (1 322) | (221)   | (336)   | 486     | (106)   | (555)   | (1 393)   |
| djusting items to net income (loss)                     | Hydro                   | 2 577   | 1 805   | 718     | (6 138) | 567     | 752     | (1 038)   |
| , ,   |                         |         |         |         | . ,     |         |         | . /       |



#### Adjusted EBIT

| NOK million             | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|-------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Hydro Bauxite & Alumina | 535     | 1 047   | 108     | 116     | 556     | 383     | 1 806     |
| Hydro Aluminium Metal   | 573     | (37)    | (156)   | 844     | 1 185   | 2 246   | 1 225     |
| Hydro Metal Markets     | 261     | 21      | 198     | 248     | 43      | 301     | 728       |
| Hydro Extrusions        | 702     | 89      | 894     | 511     | 1 244   | 1 266   | 2 196     |
| Hydro Energy            | 437     | 53      | 132     | 352     | 792     | 713     | 974       |
| Other and Eliminations  | (565)   | (173)   | 242     | (393)   | (261)   | (17)    | (889)     |
| Total                   | 1 943   | 1 000   | 1 419   | 1 678   | 3 559   | 4 891   | 6 040     |

#### Adjusted EBITDA

| NOK million             | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|-------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Hydro Bauxite & Alumina | 1 102   | 1 550   | 578     | 587     | 999     | 855     | 3 817     |
| Hydro Aluminium Metal   | 1 197   | 560     | 404     | 1 432   | 1 754   | 2 807   | 3 593     |
| Hydro Metal Markets     | 296     | 58      | 233     | 287     | 78      | 335     | 875       |
| Hydro Extrusions        | 1 242   | 649     | 1 412   | 1 044   | 1 744   | 1 830   | 4 348     |
| Hydro Energy            | 505     | 122     | 200     | 419     | 841     | 761     | 1 245     |
| Other and Eliminations  | (532)   | (144)   | 272     | (366)   | (234)   | 10      | (771)     |
| Total                   | 3 810   | 2 794   | 3 100   | 3 403   | 5 182   | 6 598   | 13 106    |



EBIT

| NOK million             | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|-------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Hydro Bauxite & Alumina | 406     | 1 047   | 108     | 111     | 583     | 467     | 1 672     |
| Hydro Aluminium Metal   | 784     | (777)   | (93)    | 880     | (171)   | 325     | 794       |
| Hydro Metal Markets     | 485     | (319)   | 385     | 216     | 19      | 299     | 766       |
| Hydro Extrusions        | 628     | (1 548) | 1 038   | 331     | 1 220   | 1 269   | 449       |
| Hydro Energy            | 454     | 20      | 118     | 5 665   | 851     | 716     | 6 258     |
| Other and Eliminations  | (530)   | (11)    | 337     | (379)   | (271)   | (43)    | (582)     |
| Total                   | 2 228   | (1 588) | 1 893   | 6 824   | 2 233   | 3 034   | 9 356     |

#### EBITDA

| NOK million             | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|-------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Hydro Bauxite & Alumina | 973     | 1 550   | 578     | 582     | 1 026   | 940     | 3 683     |
| Hydro Aluminium Metal   | 1 408   | 324     | 467     | 1 468   | 500     | 1 037   | 3 667     |
| Hydro Metal Markets     | 521     | (282)   | 420     | 254     | 55      | 333     | 913       |
| Hydro Extrusions        | 1 181   | 496     | 1 633   | 915     | 1 842   | 1 840   | 4 225     |
| Hydro Energy            | 523     | 88      | 186     | 5 732   | 900     | 764     | 6 529     |
| Other and Eliminations  | (497)   | (144)   | 367     | (351)   | (244)   | (15)    | (625)     |
| Total                   | 4 107   | 2 032   | 3 651   | 8 601   | 4 079   | 4 899   | 18 390    |



#### Total revenue

| NOK million             | Q1 2020  | Q2 2020  | Q3 2020  | Q4 2020  | Q1 2021  | Q2 2021  | Year 2020 |
|-------------------------|----------|----------|----------|----------|----------|----------|-----------|
| Hydro Bauxite & Alumina | 6 029    | 6 173    | 5 334    | 5 503    | 6 026    | 5 976    | 23 039    |
| Hydro Aluminium Metal   | 9 753    | 7 720    | 8 228    | 8 702    | 8 953    | 9 467    | 34 404    |
| Hydro Metal Markets     | 12 912   | 10 485   | 11 290   | 12 178   | 13 624   | 15 275   | 46 865    |
| Hydro Extrusions        | 15 140   | 11 593   | 13 372   | 14 390   | 16 334   | 17 470   | 54 496    |
| Hydro Energy            | 2 115    | 1 423    | 1 539    | 1 890    | 2 343    | 2 213    | 6 967     |
| Other and Eliminations  | (14 340) | (12 051) | (12 247) | (12 842) | (15 327) | (15 843) | (51 479)  |
| Total                   | 31 609   | 25 343   | 27 516   | 29 823   | 31 951   | 34 559   | 114 291   |

#### External revenue

| NOK million             | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|-------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Hydro Bauxite & Alumina | 3 249   | 3 792   | 3 167   | 3 173   | 3 546   | 3 538   | 13 381    |
| Hydro Aluminium Metal   | 1 968   | 1 393   | 1 632   | 2 046   | 762     | 621     | 7 039     |
| Hydro Metal Markets     | 10 353  | 8 510   | 9 242   | 9 788   | 10 789  | 12 552  | 37 893    |
| Hydro Extrusions        | 15 215  | 11 581  | 13 344  | 14 401  | 16 203  | 17 346  | 54 542    |
| Hydro Energy            | 633     | 47      | 137     | 443     | 787     | 486     | 1 261     |
| Other and Eliminations  | 191     | 20      | (7)     | (29)    | (136)   | 16      | 175       |
| Total                   | 31 609  | 25 343  | 27 516  | 29 823  | 31 951  | 34 559  | 114 291   |



#### Internal revenue

| NOK million             | Q1 2020  | Q2 2020  | Q3 2020  | Q4 2020  | Q1 2021  | Q2 2021  | Year 2020 |
|-------------------------|----------|----------|----------|----------|----------|----------|-----------|
| Hydro Bauxite & Alumina | 2 780    | 2 380    | 2 168    | 2 330    | 2 479    | 2 438    | 9 658     |
| Hydro Aluminium Metal   | 7 785    | 6 328    | 6 596    | 6 656    | 8 191    | 8 846    | 27 365    |
| Hydro Metal Markets     | 2 559    | 1 975    | 2 047    | 2 390    | 2 835    | 2 723    | 8 972     |
| Hydro Extrusions        | (76)     | 12       | 28       | (11)     | 131      | 125      | (47)      |
| Hydro Energy            | 1 482    | 1 376    | 1 402    | 1 447    | 1 556    | 1 727    | 5 706     |
| Other and Eliminations  | (14 530) | (12 070) | (12 241) | (12 813) | (15 191) | (15 858) | (51 654)  |
| Total                   | -        | -        | -        | -        | -        | -        | -         |

#### Share of profit /(loss) in equity accounted investments

| NOK million             | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|-------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Hydro Bauxite & Alumina | -       | -       | -       | -       | -       | -       | -         |
| Hydro Aluminium Metal   | 40      | 26      | 6       | 185     | 147     | 513     | 256       |
| Hydro Metal Markets     | -       | -       | -       | -       | -       | -       | -         |
| Hydro Extrusions        | -       | -       | -       | -       | -       | -       | -         |
| Hydro Energy            | (12)    | (5)     | (16)    | (6)     | (23)    | (32)    | (39)      |
| Other and Eliminations  | (31)    | 28      | 34      | (24)    | 1       | (20)    | 7         |
| Total                   | (4)     | 48      | 24      | 155     | 125     | 462     | 223       |

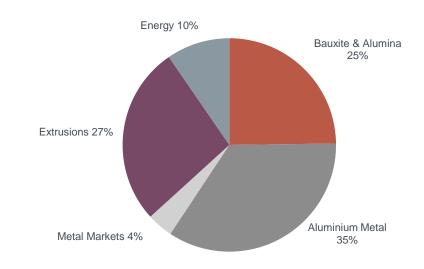


Return on average capital employed <sup>1)</sup> (RoaCE)

|                                | Reported RoaCE |        |       |       |       |       | Adjusted RoaCE |       |        |       |       |       |       |        |
|--------------------------------|----------------|--------|-------|-------|-------|-------|----------------|-------|--------|-------|-------|-------|-------|--------|
|                                | 2020           | 2019   | 2018  | 2017  | 2016  | 2015  | 2014           | 2020  | 2019   | 2018  | 2017  | 2016  | 2015  | 2014   |
| Hydro Bauxite & Alumina        | 5.4%           | 1.9%   | 4.6%  | 8.5%  | 2.7%  | 5.3%  | (0.1)%         | 5.9%  | 2.5%   | 6.0%  | 8.5%  | 2.8%  | 5.3%  | (0.1)% |
| Hydro Aluminium Metal          | 1.9%           | (3.9%) | 5.6%  | 11.8% | 5.2%  | 10.7% | 10.4%          | 2.9%  | (2.6%) | 4.7%  | 12.6% | 5.2%  | 11.0% | 10.4%  |
| Hydro Metal Markets            | 22.5%          | 20.7%  | 25.1% | 18.6% | 19.6% | 5.4%  | 21.9%          | 21.4% | 27.3%  | 19.4% | 20.9% | 15.9% | 11.4% | 19.4%  |
| Hydro Extrusions <sup>2)</sup> | 1.3%           | 3.8%   | 5.3%  | 13.4% |       |       |                | 6.2%  | 5.7%   | 7.2%  | 6.6%  |       |       |        |
| Hydro Energy 3)                | 249.5%         | 13.4%  | 18.8% | 17.5% | 18.1% | 17.2% | 17.4%          | 8.7%  | 12.9%  | 18.8% | 17.5% | 18.1% | 17.3% | 17.4%  |
| Hydro Group                    | 7.5%           | (0.9%) | 6.0%  | 11.2% | 6.5%  | 7.5%  | 4.9%           | 3.7%  | 1.3%   | 6.6%  | 9.6%  | 5.1%  | 9.2%  | 5.2%   |

#### Capital employed – upstream focus

| NOK million             | Jun 30, 2021 |
|-------------------------|--------------|
| Hydro Bauxite & Alumina | 21 818       |
| Hydro Aluminium Metal   | 30 396       |
| Hydro Metal Markets     | 3 468        |
| Hydro Extrusions        | 23 902       |
| Hydro Energy            | 8 444        |
| Other and Eliminations  | (1 491)      |
| Total                   | 86 536       |



Graph excludes BNOK (1.5) in capital employed in Other and Eliminations

1) RoaCE at business area level is calculated using 25% tax rate (30% tax rate applied for years prior to 2017). For Hydro Energy, 80% tax rate is used for 2020 and 2019, 70% tax rate is used for 2018, 65% for 2017, 60% for 2016 and 55% for prior years.

2) Hydro Extrusions reflected as 50% equity accounted investment Q1-Q3 2017 and fully consolidated from Q4 2017

3) Hydro Energy reported RoaCE for 2020 higher than previous years due to the Lyse transaction



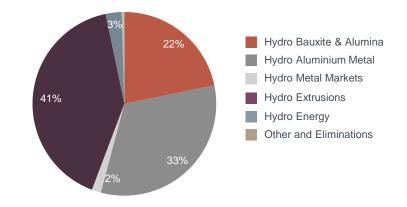
Depreciation, amortization and impairment

| NOK million             | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|-------------------------|---------|---------|---------|---------|---------|---------|-----------|
| Hydro Bauxite & Alumina | 567     | 503     | 470     | 472     | 443     | 472     | 2 011     |
| Hydro Aluminium Metal   | 655     | 1 130   | 589     | 618     | 694     | 736     | 2 992     |
| Hydro Metal Markets     | 36      | 37      | 35      | 40      | 36      | 35      | 149       |
| Hydro Extrusions        | 554     | 2 046   | 597     | 587     | 628     | 573     | 3 785     |
| Hydro Energy            | 65      | 65      | 64      | 66      | 49      | 48      | 260       |
| Other and Eliminations  | 32      | (133)   | 30      | 27      | 27      | 28      | (43)      |
| Total                   | 1 909   | 3 649   | 1 786   | 1 810   | 1 876   | 1 892   | 9 153     |

#### Indicative depreciation currency exposure by business area

| Percent                 | USD | EUR | BRL  | NOK & Other |
|-------------------------|-----|-----|------|-------------|
| Hydro Bauxite & Alumina |     |     | 100% |             |
| Hydro Aluminium Metal   | 30% | 5%  | 15%  | 50%         |
| Hydro Metal Markets     | 35% | 50% |      | 15%         |
| Hydro Extrusions        | 50% | 35% |      | 15%         |
| Hydro Energy            |     |     |      | 100%        |
| Other and Eliminations  | 5%  | 30% | 5%   | 60%         |

#### Depreciation by business area 2020, 9.2 BNOK



### Income statements

|   |         |         |         |         |         |         |           |        |                 | i i y oi O |
|---|---------|---------|---------|---------|---------|---------|-----------|--------|-----------------|------------|
| NOK million   |         |         | Q2 202  | 21      | Q2 2020 | Q1 2021 | First hal | f 2021 | First half 2020 | Year 2020  |
| Revenue   |         |         | 34 55   | 59      | 25 343  | 31 951  | 6         | 66 510 | 56 952          | 114 291    |
| Share of the profit (loss) in equity accounted investments  |         |         | 46      | 62      | 48      | 125     |           | 587    | 45              | 223        |
| Other income, net   |         |         | 32      | 22      | 689     | 377     |           | 699    | 1 115           | 7 414      |
| Total revenue and income                                    |         |         | 35 34   | 2       | 26 081  | 32 454  | e         | 67 796 | 58 112          | 121 928    |
| Raw material and energy expense                             |         |         | 21 21   | 3       | 15 831  | 19 126  | 2         | 40 338 | 34 532          | 68 953     |
| Employee benefit expense                                    |         |         | 5 20    |         | 4 722   | 5 012   |           | 10 218 | 9 873           | 19 123     |
| Depreciation and amortization expense                       |         |         | 1 88    | 35      | 1 820   | 1 754   |           | 3 639  | 3 717           | 7 175      |
| Impairment of non-current assets                            |         |         |         | 7       | 1 829   | 122     |           | 129    | 1 841           | 1 979      |
| Other expenses  |         |         | 3 99    | 97      | 3 468   | 4 207   |           | 8 204  | 7 510           | 15 343     |
| Earnings before financial items and tax (EBIT)              |         |         | 3 03    | 34      | (1 588) | 2 233   |           | 5 267  | 640             | 9 356      |
| Finance income  |         |         | 6       | 62      | 89      | 39      |           | 101    | 123             | 290        |
| Finance expense   |         |         | 29      | )4      | 300     | 385     |           | 678    | (4 162)         | (4 842)    |
| Income (loss) before tax                                    |         |         | 3 38    | 39      | (1 200) | 2 657   |           | 6 046  | (3 400)         | 4 804      |
| Income taxes  |         |         | (992    | 2)      | (287)   | (776)   | (         | 1 768) | 170             | (918)      |
| Income (loss) from continuing operations                    |         |         | 2 39    | )7      | (1 487) | 1 880   |           | 4 278  | (3 230)         | 3 886      |
| Income (loss) from discontinued operations                  |         |         | 40      | )7      | 16      | (380)   |           | 27     | (266)           | (2 226)    |
| Net income (loss)   |         |         | 2 80    | )5      | (1 471) | 1 500   |           | 4 305  | (3 496)         | 1 660      |
| Net income (loss) attributable to non-controlling interests |         |         | 22      | 20      | (223)   | 60      |           | 279    | (438)           | (185)      |
| Net income (loss) attributable to Hydro shareholders        |         |         | 2 58    | 35      | (1 248) | 1 441   |           | 4 026  | (3 059)         | 1 845      |
| Earnings per share from continuing operations               |         |         | 1.0     | )6      | (0.62)  | 0.89    |           | 1.95   | (1.36)          | 1.99       |
| Earnings per share from discontinued operations             |         |         | 0.2     | 20      | 0.01    | (0.19)  |           | 0.01   | (0.13)          | (1.09)     |
| Earnings per share attributable to Hydro shareholders       |         |         | 1.2     | 26      | (0.61)  | 0.70    |           | 1.96   | (1.49)          | 0.90       |
| NOK million   | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |        |                 |            |
| Income (loss) from continuing operations                    | (1 743) | (1 487) | (111)   | 7 226   | 1 880   | 2 397   | 3 886     |        |                 |            |
| Net income (loss)   | (2 025) | (1 471) | (221)   | 5 377   | 1 500   | 2 805   | 1 660     |        |                 |            |
| Adjusted net income (loss) from continuing operations       | 834     | 318     | 607     | 1 089   | 2 448   | 3 150   | 2 848     |        |                 |            |
| Earnings per share from continuing operations               | (0.75)  | (0.62)  | (0.05)  | 3.40    | 0.89    | 1.06    | 1.99      |        |                 |            |
| Earnings per share attributable to Hydro shareholders       | (0.88)  | (0.61)  | (0.11)  | 2.50    | 0.70    | 1.26    | 0.90      |        |                 |            |
| Adjusted earnings per share from continuing operations      | 0.39    | 0.17    | 0.28    | 0.47    | 1.15    | 1.45    | 1.32      |        |                 | 37         |
|   |         |         |         |         |         |         |           |        |                 |            |

Hydro

### Balance sheet



| NOK million   | Jun 30, 2021 | Mar 31, 2021 | Dec 31, 2020 | Sep 30, 2020 | Jun 30, 2020 | Mar 31, 2020 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|
| Cash and cash equivalents                             | 20 147       | 15 011       | 17 638       | 17 495       | 15 385       | 12 160       |
| Short-term investments                                | 3 607        | 4 348        | 4 091        | 5 399        | 5 110        | 1 641        |
| Trade and other receivables                           | 19 838       | 16 795       | 18 364       | 20 268       | 18 916       | 24 539       |
| Inventories   | 16 454       | 14 316       | 19 492       | 19 288       | 20 382       | 22 464       |
| Other current financial assets                        | 659          | 328          | 470          | 553          | 687          | 1 119        |
| Assets held for sale                                  | -            | 17 069       | -            | -            | -            | -            |
| Property, plant and equipment                         | 56 353       | 53 890       | 64 245       | 68 657       | 70 478       | 77 909       |
| Intangible assets                                     | 9 174        | 8 796        | 9 357        | 9 903        | 10 262       | 12 649       |
| Investments accounted for using the equity method     | 17 426       | 17 227       | 17 288       | 12 048       | 12 619       | 13 845       |
| Prepaid pension                                       | 7 976        | 7 812        | 7 064        | 5 959        | 5 603        | 5 242        |
| Other non-current assets                              | 8 793        | 6 634        | 6 398        | 6 295        | 6 704        | 7 663        |
| Total assets  | 160 427      | 162 228      | 164 408      | 165 865      | 166 145      | 179 232      |
| Bank loans and other interest-bearing short-term debt | 4 183        | 4 701        | 4 748        | 6 915        | 7 094        | 7 728        |
| Trade and other payables                              | 20 302       | 17 462       | 18 948       | 17 865       | 16 693       | 21 558       |
| Other current liabilities                             | 5 191        | 4 036        | 5 352        | 3 660        | 3 721        | 4 771        |
| Liabilities included in disposal group                | -            | 12 266       | -            | -            | -            | -            |
| Long-term debt  | 24 562       | 23 658       | 24 811       | 25 873       | 26 595       | 21 290       |
| Provisions  | 4 475        | 4 132        | 5 605        | 6 144        | 6 283        | 6 892        |
| Pension liabilities                                   | 9 550        | 9 341        | 19 167       | 19 679       | 18 933       | 19 893       |
| Deferred tax liabilities                              | 4 343        | 3 535        | 3 059        | 2 620        | 2 562        | 2 838        |
| Other non-current liabilities                         | 6 276        | 5 393        | 5 273        | 6 215        | 5 401        | 7 089        |
| Equity attributable to Hydro shareholders             | 77 908       | 74 745       | 74 279       | 73 833       | 75 633       | 83 213       |
| Non-controlling interests                             | 3 637        | 2 958        | 3 165        | 3 062        | 3 230        | 3 959        |
| Total liabilities and equity                          | 160 427      | 162 228      | 164 408      | 165 865      | 166 145      | 179 232      |

### Operational data



| Hydro Bauxite & Alumina                            | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|--|---------|---------|---------|---------|---------|---------|-----------|
| Alumina production (kmt)                           | 1 531   | 1 442   | 1 074   | 1 410   | 1 540   | 1 586   | 5 457     |
| Sourced alumina (kmt)                              | 664     | 667     | 940     | 783     | 698     | 737     | 3 053     |
| Total alumina sales (kmt)                          | 2 140   | 2 243   | 1 990   | 2 122   | 2 269   | 2 349   | 8 495     |
| Realized alumina price (USD) 1)                    | 278     | 261     | 260     | 272     | 294     | 289     | 268       |
| Implied alumina cost (USD) 2)                      | 226     | 192     | 228     | 241     | 243     | 246     | 221       |
| Bauxite production (kmt) 3)                        | 2 585   | 2 332   | 1 167   | 2 556   | 2 813   | 2 660   | 8 640     |
| Sourced bauxite (kmt) 4)                           | 1 514   | 1 315   | 2 051   | 1 351   | 1 103   | 1 676   | 6 231     |
| Adjusted EBITDA margin <sup>11)</sup>              | 18.3%   | 25.1%   | 10.8%   | 10.7%   | 16.6%   | 14.3%   | 16.6%     |
| Hydro Aluminium Metal <sup>5)</sup>                | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
| Realized aluminium price LME, USD/mt               | 1 758   | 1 579   | 1 596   | 1 792   | 1 993   | 2 236   | 1 685     |
| Realized aluminium price LME, NOK/mt7)             | 16 658  | 15 689  | 14 712  | 16 364  | 16 999  | 18 746  | 15 870    |
| Realized premium above LME, USD/mt6)               | 234     | 212     | 211     | 224     | 264     | 332     | 220       |
| Realized premium above LME, NOK/mt <sup>6)7)</sup> | 2 212   | 2 106   | 1 946   | 2 042   | 2 253   | 2 780   | 2 077     |
| Realized NOK/USD exchange rate 7)                  | 9.47    | 9.93    | 9.22    | 9.13    | 8.53    | 8.38    | 9.42      |
| Implied primary cost (USD) 8)                      | 1 450   | 1 400   | 1 450   | 1 425   | 1 500   | 1 550   | 1 425     |
| Implied all-in primary cost (USD) 9)               | 1 700   | 1 600   | 1 650   | 1 650   | 1825    | 1 925   | 1 650     |
| Hydro Aluminium Metal production, kmt              | 528     | 509     | 522     | 532     | 539     | 561     | 2 091     |
| Casthouse production, kmt                          | 504     | 478     | 508     | 523     | 534     | 553     | 2 013     |
| Total sales, kmt <sup>10)</sup>                    | 577     | 510     | 548     | 547     | 599     | 594     | 2 182     |
| Adjusted EBITDA margin <sup>11)</sup>              | 12.3%   | 7.2%    | 4.9%    | 16.4%   | 19.6%   | 29.6%   | 10.4%     |

 Weighted average of own production and third party contracts, excluding hedge results. The majority of the alumina is sold linked to either the LME prices or alumina index with a one month delay. Sourced alumina volumes have been re-calculated, with Q1 2018 being adjusted accordingly

- 2) Implied alumina cost (based on EBITDA and sales volume) replaces previous apparent alumina cash cost
- 3) Paragominas production, on wet basis
- 4) 40 percent MRN offtake from Vale and 5 percent Hydro share on wet basis

5) Operating and financial information includes Hydro's proportionate share of production and sales volumes in equity accounted investments. Realized prices, premiums and exchange rates exclude equity accounted investments 6) Average realized premium above LME for casthouse sales from Hydro Aluminium Metal

7) Including strategic hedges /hedge accounting applied

- Realized LME price minus Adjusted EBITDA margin (incl. Qatalum) per mt primary aluminium produced. Includes net earnings from primary casthouses
- Realized all-in price minus Adjusted EBITDA margin (incl. Qatalum) per mt primary aluminium sold. Includes net earnings from primary casthouses

10) Total sales replaces previous casthouse sales due to change of definition

11) Adjusted EBITDA divided by total revenues

### Operational data

Adjusted EBITDA margin <sup>2)</sup>



| Hydro Metal Markets   | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
|---|---------|---------|---------|---------|---------|---------|-----------|
| Remelt production (1 000 mt)  | 137     | 88      | 124     | 140     | 143     | 154     | 488       |
| Third-party sales (1 000 mt)  | 79      | 85      | 85      | 77      | 77      | 78      | 326       |
| Hydro Metal Markets sales excl. ingot trading (1 000 mt) $^{\mbox{\tiny 1)}}$ | 675     | 606     | 668     | 672     | 742     | 735     | 2 621     |
| Hereof external sales excl. ingot trading (1 000 mt)                          | 554     | 459     | 526     | 549     | 588     | 607     | 2 088     |
| External revenue (NOK million)  | 10 353  | 8 510   | 9 242   | 9 788   | 10 789  | 12 552  | 37 893    |
|   |         |         |         |         |         |         |           |
| Hydro Extrusions  | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
| Hydro Extrusions external shipments (1 000 mt)                                | 305     | 224     | 278     | 291     | 338     | 342     | 1 099     |
| Hydro Extrusions - Pro-forma adjusted EBIT per mt, NOK                        | 2 301   | 398     | 3 214   | 1 755   | 3 680   | 3 706   | 1 999     |
| Adjusted EBITDA margin <sup>2)</sup>  | 8.2%    | 5.6%    | 10.6%   | 7.2%    | 10.7%   | 10.5%   | 8.0%      |
|   |         |         |         |         |         |         |           |
| Hydro Energy  | Q1 2020 | Q2 2020 | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 | Year 2020 |
| Power production, GWh   | 2 868   | 2 097   | 3 161   | 3 396   | 2 857   | 2 374   | 11 522    |
| Net spot sales, GWh   | 1 169   | 444     | 1 401   | 1 595   | 1 126   | 334     | 4 609     |
| Nordic spot electricity price, NOK/MWh  | 158     | 62      | 95      | 148     | 435     | 423     | 116       |
| Southern Norway spot electricity price (NO2), NOK/MWh                         | 154     | 50      | 52      | 137     | 469     | 493     | 98        |

23.9%

8.5%

13.0%

22.2%

35.9%

34.4%

17.9%

Includes external and internal sales from primary casthouse operations, remelters and third party Metal sources
 Adjusted EBITDA divided by total revenues

### Hydro Extrusions, information by business area



| Precision Tubing          | Q1<br>2020 | Q2<br>2020 | Q3<br>2020 | Q4<br>2020 | Year<br>2020 | Q1<br>2021 | Q2<br>2021 |
|---------------------------|------------|------------|------------|------------|--------------|------------|------------|
| Volume (kmt)              | 29         | 17         | 28         | 33         | 108          | 35         | 33         |
| Operating revenues (NOKm) | 1 487      | 931        | 1 360      | 1 583      | 5 361        | 1 718      | 1 742      |
| Adjusted EBITDA (NOKm)    | 118        | 139        | 167        | 178        | 602          | 210        | 173        |
| Adjusted EBIT (NOKm)      | 57         | 74         | 113        | 115        | 359          | 157        | 103        |
|                           |            |            |            |            |              |            |            |
| Building Systems          | Q1<br>2020 | Q2<br>2020 | Q3<br>2020 | Q4<br>2020 | Year<br>2020 | Q1<br>2021 | Q2<br>2021 |
| Volume (kmt)              | 19         | 17         | 19         | 20         | 74           | 21         | 22         |
| Operating revenues (NOKm) | 2 199      | 1 991      | 2 032      | 2 211      | 8 432        | 2 315      | 2 434      |
| Adjusted EBITDA (NOKm)    | 156        | 206        | 260        | 171        | 792          | 245        | 299        |
| Adjusted EBIT (NOKm)      | 52         | 101        | 155        | 63         | 371          | 149        | 196        |
|                           |            |            |            |            |              |            |            |
| Other and eliminations    | Q1<br>2020 | Q2<br>2020 | Q3<br>2020 | Q4<br>2020 | Year<br>2020 | Q1<br>2021 | Q2<br>2021 |
| Adjusted EBITDA (NOKm)    | (79)       | (48)       | (58)       | (71)       | (256)        | (73)       | (27)       |
| Adjusted EBIT (NOKm)      | (82)       | (52)       | (61)       | (74)       | (269)        | (77)       | (31)       |
|                           |            |            |            |            |              |            |            |

| Extrusion Europe                     | Q1<br>2020         | Q2<br>2020        | Q3<br>2020         | Q4<br>2020  | Year<br>2020       | Q1<br>2021         | Q2<br>2021         |
|--------------------------------------|--------------------|-------------------|--------------------|-------------|--------------------|--------------------|--------------------|
| Volume (kmt)                         | 127                | 94                | 113                | 118         | 451                | 144                | 147                |
| Operating revenues (NOKm)            | 5 804              | 4 440             | 5 068              | 5 531       | 20 843             | 6 529              | 6 916              |
| Adjusted EBITDA (NOKm)               | 436                | 142               | 478                | 466         | 1 523              | 705                | 716                |
| Adjusted EBIT (NOKm)                 | 228                | (75)              | 283                | 266         | 703                | 501                | 502                |
|                                      |                    |                   |                    |             |                    |                    |                    |
| Extrusion North America              | Q1<br>2020         | Q2<br>2020        | Q3<br>2020         | Q4<br>2020  | Year<br>2020       | Q1<br>2021         | Q2<br>2021         |
| Extrusion North America Volume (kmt) |                    |                   |                    |             |                    |                    |                    |
|                                      | 2020               | 2020              | 2020               | 2020        | 2020               | 2021               | 2021               |
| Volume (kmt)                         | <b>2020</b><br>130 | <b>2020</b><br>96 | <b>2020</b><br>119 | <b>2020</b> | <b>2020</b><br>465 | <b>2021</b><br>137 | <b>2021</b><br>140 |

### Next event Third quarter results October 26, 2021

For more information see www.hydro.com/ir

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Industries that matter